# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 8-K

# CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): November 8, 2023

## HELMERICH & PAYNE, INC.

(Exact name of registrant as specified in its charter)

DE	1-4221	73-0679879
(State or other jurisdiction of Incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)
	1437 South Boulder Avenue, Suite 1400 Tulsa, OK 74119	
(A	ddress of principal executive offices and zip of (918) 742-5531	code)
(R	egistrant's telephone number, including area of N/A	code)
(Forme	er name or former address, if changed since la	st report)
Securi	ities registered pursuant to Section 12(b) of	the Act:
Title of each class Common Stock (\$0.10 par value)	Trading symbol(s) HP	Name of each exchange on which registered NYSE
Check the appropriate box below if the Form 8-K filing provisions (see General Instruction A.2.):	is intended to simultaneously satisfy the filing	g obligation of the registrant under any of the following
☐ Written communications pursuant to Rule 425 under ☐ Soliciting material pursuant to Rule 14a-12 under the ☐ Pre-commencement communications pursuant to Rul ☐ Pre-commencement communications pursuant to Rul	Exchange Act (17 CFR 240.14a-12) le 14d-2(b) under the Exchange Act (17 CFR 2	* */
Indicate by check mark whether the registrant is an eme or Rule 12b-2 of the Securities Exchange Act of 1934 (§		of the Securities Act of 1933 (§230.405 of this chapter)
Emerging growth company $\square$		
If an emerging growth company, indicate by check mark revised financial accounting standards provided pursuar		tended transition period for complying with any new or

#### ITEM 2.02 RESULTS OF OPERATIONS AND FINANCIAL CONDITION

On November 8, 2023, Helmerich & Payne, Inc. issued a press release announcing its financial results for its fourth fiscal quarter and fiscal year ended September 30, 2023. A copy of the press release is attached as Exhibit 99.1 to this Current Report on Form 8-K. This information is being furnished pursuant to Item 2.02 of Form 8-K and shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that Section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing.

#### ITEM 9.01 FINANCIAL STATEMENTS AND EXHIBITS

(d) Exhibits

Exhibit Number DESCRIPTION

99.1 <u>Helmerich & Payne, Inc. earnings release dated November 8, 2023.</u>

104 Cover page Interactive Data File - the cover page XBRL tags are embedded within the inline XBRL

document.

#### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## **HELMERICH & PAYNE, INC.**

By: /s/ William H. Gault

Name: William H. Gault

Corporate Secretary

Title: Date: November 8, 2023



Exhibit 99.1

## **NEWS RELEASE**

FOR IMMEDIATE RELEASE: November 8, 2023

#### HELMERICH & PAYNE, INC. ANNOUNCES FISCAL FOURTH QUARTER & FISCAL YEAR RESULTS

- H&P announced its fiscal 2024 Supplemental Shareholder Return Plan<sup>(1)</sup>, which is currently projected to provide approximately \$168 million to shareholders comprised of established base and supplemental dividends in fiscal year 2024
- The Company reported fiscal fourth quarter and fiscal year 2023 net income of \$0.77 and \$4.16 per diluted share, respectively, including select items<sup>(2)</sup> of \$0.08 and \$0.01 per diluted share, respectively
- The North America Solutions segment exited the fourth quarter of fiscal year 2023 with 147 active rigs reflecting an increase in revenue per day of approximately \$200/day to \$37,300/day on a sequential basis, while direct margins<sup>(3)</sup> per day decreased by roughly \$900/day to \$17,500/day
- Quarterly North America Solutions operating income decreased \$41 million sequentially, while direct margins<sup>(3)</sup> decreased \$38 million to approximately \$239 million, as revenues decreased by \$66 million to \$575 million and expenses decreased by \$28 million to \$336 million
- H&P's North America Solutions segment anticipates exiting the first quarter of fiscal year 2024 between 150-156 active rigs
- H&P expects capital expenditures for fiscal year 2024 to range between \$450 and \$500 million
- On September 6, 2023, the Board of Directors of the Company declared a quarterly base cash dividend of \$0.25 per share, and on October 17, 2023, declared a supplemental cash dividend of \$0.17 per share; both dividends are payable on December 4, 2023 to stockholders of record at the close of business on November 20, 2023

Helmerich & Payne, Inc. (NYSE: HP) reported net income of \$78 million, or \$0.77 per diluted share, from operating revenues of \$660 million for the quarter ended September 30, 2023, compared to net income of \$95 million, or \$0.93 per diluted share, from operating revenues of \$724 million for the quarter ended June 30, 2023. The net income per diluted share for the fourth and third quarters of fiscal year 2023 include \$0.08 and \$(0.16) of after-tax gains and losses, respectively, comprised of select items<sup>(2)</sup>. For the fourth quarter of fiscal year 2023, select items<sup>(2)</sup> were comprised of:

- \$0.18 of after-tax gains pertaining to non-cash fair market adjustments to equity investments and net settlements and accruals related to certain outstanding claims
- \$(0.10) of after-tax losses pertaining to a Blue Chip Swap transaction and the change in the fair value of certain contingent liabilities

Net cash provided by operating activities was \$215 million for the fourth quarter of fiscal year 2023 compared to \$293 million for the third quarter of fiscal year 2023.

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For fiscal year 2023, the Company reported net income of \$434 million, or \$4.16 per diluted share, from operating revenues of \$2.9 billion. The net income per diluted share includes \$0.01 of after-tax gains comprised of select items<sup>(2)</sup>. Net cash provided by operating activities was \$834 million in fiscal year 2023 compared to \$234 million in fiscal year 2022.

President and CEO John Lindsay commented, "The cyclical and often volatile nature of the energy industry creates a unique set of challenges for a company. Fiscal 2023 was no exception in that regard. Rig demand was impacted by geopolitical and economic uncertainties influencing the global crude oil market, and warm winter weather was largely the culprit behind the volatility seen in the U.S. natural gas market. However, H&P's long operational experience combined with our differentiated actions during the fiscal year, primarily our emphasis on customer value creation and contract economics over market share, enabled the Company to rise to meet these challenges by quickly adapting to new market conditions, and maintain focus on achieving reasonable economic returns.

"We believe an essential ingredient in achieving success is having a multi-pronged approach to capital allocation. First and foremost, we prioritize the Company's longstanding posture of a strong financial position and fiscal prudence. Second, we look to invest in internal projects with attractive returns so that we continue to lead the industry in the U.S. and develop future growth internationally. Finally, we seek to return capital to shareholders through an established base dividend, augmented by supplemental dividends and share repurchases as those opportunities exist. During fiscal 2023, we deployed approximately \$845 million of capital, consisting of roughly \$395 million in capital expenditures and approximately \$450 million returned to shareholders.

"Our rig activity during the fourth fiscal quarter trended as expected, reaching a trough late in the quarter, but exiting at 147 rigs, which was at the high end of our estimated range. Moving into the fiscal 2024 first quarter, the contractual churn is higher than expected, which has had two distinct effects. First, the activity level has remained relatively stable thus far in the quarter rather than increasing. Second, we are expecting to add 3-9 incremental rigs during the quarter, exiting the quarter in the range of 150-156 rigs. We do anticipate adding additional rigs in the fiscal 2024 second quarter as well. While the industry super-spec rig count declined during 2023, we believe it will not need to increase substantially before utilization really tightens again.

"Our direct margins held up relatively well during the quarter despite the decline in rig activity that was prevalent for much of the fiscal year. The level of direct margins the Company achieved this year corresponds to our focus on contract economics and persistent efforts to translate and monetize the value we create for customers versus a prioritization of market share. We have confidence in our ability to drive value for customers through our operations and technology solutions, and it is the consistent and reliable delivery of those outcomes that ultimately drive market share.

"A major determinate in contract economics are the operational costs involved in providing our services. Over the past two years, we have experienced increases in operational expenses not only due to rising labor costs and consumable inventory cost inflation, but also due to the hidden cost-acceleration on equipment related to running H&P's FlexRig® fleet harder than ever before to achieve the well designs, lateral lengths and the drilling efficiencies our customers demand. While inflation related to labor and consumable inventory items has abated, performance and efficiency gains require we continue to push the service intensity of our rigs and equipment. Furthermore, we are also experiencing inflationary pressures in our non-operational expenses particularly around labor and third-party services, which are the drivers behind our projected increase in selling, general and administrative expenses.

"For our international growth strategy, fiscal 2023 marked a year of successes that we expect to develop over multiple years. First, we completed the establishment of our Middle East hub allowing us to better support our growing operations and respond to tender opportunities in the region; second, we sent a super-spec rig to Australia, where it has been operating quite successfully for the past quarter demonstrating H&P's value on a new continent; and third, we were successful in a Saudi Aramco tender for which we plan to export a super-spec rig in early 2024 to commence operations during the back half of the year. We view our execution on these opportunities as initial steppingstones on a path towards future growth. In fiscal 2024, we plan to build on this momentum and continue to deploy capital for future growth opportunities. Combined with our relatively stable operations in Argentina and Colombia, we are excited about the potential contribution from our international operations in the years to come."

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Senior Vice President and CFO Mark Smith also commented, "While fiscal 2023 did not unfold as originally planned, our strong financial position and organizational dexterity enabled us to pivot and still achieve much of what we set out to do. One of the major accomplishments was our ability to maintain healthy margins in a softer activity environment. As such, we will continue to maintain our focus on earning the appropriate margins to generate returns in excess of our cost of capital regardless of the market cycle. Another major accomplishment was the execution of our 2023 supplemental shareholder return plan, which returned cash to shareholders across three facets - our established base dividends of \$1.00/share, the 2023 supplemental dividends of \$0.94/share and opportunistic share repurchases. Combined in total these returns represented approximately 10% of the average market capitalization of the Company during fiscal 2023.

"Looking out to fiscal 2024, the structure of our capital allocation strategy remains substantially the same as it did in fiscal 2023 - invest prudently in the business and provide returns to shareholders. Our capex plans allow us to maintain and further invest in our market leading FlexRig® fleet in the U.S. and continue to deploy capital internationally to support our growth and diversification strategy. Shareholder returns will take shape under our 2024 supplemental shareholder return plan, where, in addition to our established annual base dividend of \$1.00/share, we currently plan to provide another roughly \$0.68/share supplemental dividend based on current market conditions and our outlook. Total supplemental dividend payments are expected to represent approximately 50% of cash flow generation after capex commitments and our base dividend. The combination of the base and supplemental dividend as projected, currently represents a dividend yield of roughly 4%, which sustains our very competitive yield compared to our industry. We believe the remaining cash flow of approximately \$68 million coupled with our cash and short-term investments on hand at fiscal year-end 2023 of approximately \$350 million provides us with ample flexibility for capital allocation if such opportunities arise."

John Lindsay concluded, "We are proud of what we achieved this fiscal year, and remain cognizant that we will need to continue navigating through uncertainties in the coming quarters. Nevertheless, we enter fiscal 2024 with a sense of optimism around the U.S. market and international opportunities, as well as what we can deliver to both customers and shareholders. Furthermore, we believe the outlook over the next several years is constructive for our industry and as such H&P remains ready and will continue to take actions to ensure future success for the Company."

### Operating Segment Results for the Fourth Quarter of Fiscal Year 2023

#### **North America Solutions:**

This segment had operating income of \$128.5 million compared to operating income of \$169.5 million during the previous quarter. The decrease in operating income was primarily attributable to a continued decline in activity levels during the quarter, which also caused direct margin<sup>(3)</sup> to decrease by \$38.1 million to \$238.8 million, sequentially. Despite an increase in revenue per day, direct margin<sup>(3)</sup> per day decreased quarter over quarter due to a higher expense per day.

#### International Solutions:

This segment had an operating loss of \$5.0 million compared to an operating loss of \$1.4 million during the previous quarter. The increase in operating loss is primarily attributable to pulling forward some spending related to recommissioning rigs earmarked for export, additional expat expenses and a sequentially larger foreign currency loss. Current quarter results included a \$4.6 million foreign currency loss compared to a \$1.5 million foreign currency loss in the previous quarter.

#### Offshore Gulf of Mexico:

This segment had operating income of \$4.7 million compared to operating income of \$4.7 million during the previous quarter. Direct margin<sup>(3)</sup> for the quarter were \$7.4 million compared to \$7.3 million in the previous quarter.

#### Operational Outlook for the First Quarter of Fiscal Year 2024

#### **North America Solutions:**

- We expect North America Solutions direct margins<sup>(3)</sup> to be between \$235-\$255 million
- · We expect to exit the quarter between approximately 150-156 contracted rigs

#### **International Solutions:**

We expect International Solutions direct margins<sup>(3)</sup> to be between \$7-\$10 million, exclusive of any foreign exchange gains or losses

#### Offshore Gulf of Mexico:

We expect Offshore Gulf of Mexico direct margins<sup>(3)</sup> to be between \$3-\$7 million

#### Other Estimates for Fiscal Year 2024

- Gross capital expenditures are expected to be approximately \$450 to \$500 million;
  - approximately 60% expected for North America Solutions, including maintenance per active rig slightly above the fiscal 2023 range of \$1.1 to \$1.3 million and planned walking conversions
  - approximately one-third expected for International Solutions, including three super-spec upgrades and planned walking conversions and other modifications to rigs earmarked for export from the U.S. fleet
  - remainder for corporate and information technology expenditures
  - ongoing asset sales include reimbursements for lost and damaged tubulars and sales of other used drilling equipment that offset a
    portion of the gross capital expenditures and are expected to total approximately \$50 million in fiscal year 2024
- Depreciation for fiscal year 2024 is expected to be approximately \$390 million
- Research and development expenses for fiscal year 2024 are expected to be roughly \$30 million
- · General and administrative expenses for fiscal year 2024 are expected to be approximately \$230 million
- · Cash taxes for fiscal year 2024 are expected to be approximately \$150-\$200 million

### Select Items (2) Included in Net Income per Diluted Share

Fourth quarter of fiscal year 2023 net income of \$0.77 per diluted share included \$0.08 in after-tax gains comprised of the following:

- \$0.13 of non-cash after-tax gains related to fair market value adjustments to equity investments
- \$0.05 of after-tax gains related to net settlements and accruals of certain outstanding claims
- \$(0.01) of non-cash after-tax losses related to the change in the fair value of certain contingent liabilities
- \$(0.09) of after-tax losses on a Blue Chip Swap transaction to repatriate cash to the U.S. from Argentina

Third quarter of fiscal year 2023 net income of \$0.93 per diluted share included \$(0.16) in after-tax losses comprised of the following:

- . \$0.05 of non-cash after-tax gains related to the change in estimates of certain liabilities
- \$(0.03) of non-cash after-tax losses related to the change in the fair value of certain contingent liabilities
- \$(0.04) of after-tax losses related to the sales of rigs and related equipment that were held for sale and the scrapping of excess equipment
- \$(0.14) of non-cash after-tax gains related to fair market value adjustments to equity investments

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Fiscal year 2023 net income of \$4.16 per diluted share included \$0.01 in after-tax gains comprised of the following:

- . \$0.17 of non-cash after-tax gains related to fair market value adjustments to equity investments
- . \$0.05 of after-tax gains related to the net settlements and accruals of certain outstanding claims
- \$0.05 of non-cash after-tax gains related to the change in estimates of certain liabilities
- \$(0.04) of non-cash after-tax losses related to the change in the fair value of certain contingent liabilities
- \$(0.04) of after-tax losses related to the sales of rigs and related equipment that were held for sale and the scrapping of excess equipment
- \$(0.09) of non-cash after-tax losses pertaining to an impairment for fair market adjustments to decommissioned rigs and equipment that are held for sale
- \$(0.09) of after-tax losses on a Blue Chip Swap transaction to repatriate cash to the U.S. from Argentina

#### **Conference Call**

A conference call will be held on Thursday, November 9, 2023 at 11:00 a.m. (ET) with John Lindsay, President and CEO, Mark Smith, Senior Vice President and CFO, and Dave Wilson, Vice President of Investor Relations, to discuss the Company's fourth quarter fiscal year 2023 results. Dial-in information for the conference call is (800) 895-3361 for domestic callers or (785) 424-1062 for international callers. The call access code is 'Helmerich'. You may also listen to the conference call that will be broadcast live over the Internet by logging on to the Company's website at http://www.helmerichpayne.com and accessing the corresponding link through the investor relations section by clicking on "Investors" and then clicking on "News and Events - Events & Presentations" to find the event and the link to the webcast.

#### About Helmerich & Payne, Inc.

Founded in 1920, Helmerich & Payne, Inc. (H&P) (NYSE: HP) is committed to delivering industry leading levels of drilling productivity and reliability. H&P operates with the highest level of integrity, safety and innovation to deliver superior results for its customers and returns for shareholders. Through its subsidiaries, the Company designs, fabricates and operates high-performance drilling rigs in conventional and unconventional plays around the world. H&P also develops and implements advanced automation, directional drilling and survey management technologies. At September 30, 2023, H&P's fleet included 233 land rigs in the United States, 22 international land rigs and seven offshore platform rigs. For more information, see H&P online at www.helmerichpayne.com.

#### **Forward-Looking Statements**

This release includes "forward-looking statements" within the meaning of the Securities Act of 1933 and the Securities Exchange Act of 1934, and such statements are based on current expectations and assumptions that are subject to risks and uncertainties. All statements other than statements of historical facts included in this release, including, without limitation, statements regarding the registrant's business strategy, future financial position, operations outlook, future cash flow, future use of generated cash flow, dividend amounts and timing, supplemental shareholder return plans and amounts of any future dividends, future share repurchases, investments, active rig count projections, projected costs and plans, objectives of management for future operations, contract terms, financing and funding, capex spending, outlook for domestic and international markets, and actions by customers, are forward-looking statements. For information regarding risks and uncertainties associated with the Company's business, please refer to the "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" sections and other disclosure in the Company's SEC filings, including but not limited to its annual report on Form 10-K and quarterly reports on Form 10-Q. As a result of these factors, Helmerich & Payne, Inc.'s actual results may differ materially from those indicated or implied by such forward-looking statements. Investors are cautioned not to put undue reliance on such statements. We undertake no duty to publicly update or revise any forward-looking statements, whether as a result of new information, changes in internal estimates, expectations or otherwise, except as required under applicable securities laws.

Helmerich & Payne uses its Investor Relations website as a channel of distribution of material company information. Such information is routinely posted and accessible on its Investor Relations website at www.helmerichpayne.com. Information on our website is not part of this release.

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Note Regarding Trademarks. Helmerich & Payne, Inc. owns or has rights to the use of trademarks, service marks and trade names that it uses in conjunction with the operation of its business. Some of the trademarks that appear in this release or otherwise used by H&P include FlexRig, which may be registered or trademarked in the United States and other jurisdictions.

- (1) The Company's planned base and supplemental dividends represent our current intention of returning capital to shareholders during fiscal year 2024 based upon our outlook of market and industry conditions at present, including our current expectations surrounding rig pricing, activity levels, margins, cash generation, capital expenditures and other investment opportunities. In determining whether to proceed with the fiscal year 2024 base dividends and the supplemental dividends with respect to each quarter, management and the Board of Directors will continue to review the Company's financial position and performance together with relative market conditions at that time in order for the Board of Directors to determine the amount, timing and approval of any dividend payments.
- (2) Select items are considered non-GAAP metrics and are included as a supplemental disclosure as the Company believes identifying and excluding select items is useful in assessing and understanding current operational performance, especially in making comparisons over time involving previous and subsequent periods and/or forecasting future periods results. Select items are excluded as they are deemed to be outside the Company's core business operations. See Non-GAAP Measurements.
- (a) Direct margin, which is considered a non-GAAP metric, is defined as operating revenues (less reimbursements) less direct operating expenses (less reimbursements) and is included as a supplemental disclosure. We believe it is useful in assessing and understanding our current operational performance, especially in making comparisons over time. See Non-GAAP Measurements for a reconciliation of segment operating income(loss) to direct margin. Expected direct margin for the first quarter of fiscal 2024 is provided on a non-GAAP basis only because certain information necessary to calculate the most comparable GAAP measure is unavailable due to the uncertainty and inherent difficulty of predicting the occurrence and the future financial statement impact of certain items. Therefore, as a result of the uncertainty and variability of the nature and amount of future items and adjustments, which could be significant, we are unable to provide a reconciliation of expected direct margin to the most comparable GAAP measure without unreasonable effort.

Contact: Dave Wilson, Vice President of Investor Relations investor.relations@hpinc.com (918) 588-5190

# HELMERICH & PAYNE, INC. CONSOLIDATED STATEMENTS OF OPERATIONS

			Thre	ee Months Ended	l		Year Ended						
(in thousands, except per share	Sept	ember 30,		June 30,	S	eptember 30,		Septen	nber 30,				
amounts)		2023		2023		2022		2023		2022			
OPERATING REVENUES													
Drilling services	\$	657,258	\$	721,567	\$	629,031	\$	2,862,677	\$	2,049,841			
Other		2,348		2,389		2,301		9,744		9,103			
		659,606		723,956		631,332		2,872,421		2,058,944			
OPERATING COSTS AND EXPENSES													
Drilling services operating expenses, excluding depreciation and amortization		408,555		429,182		410,968		1,715,098		1,426,589			
Other operating expenses		1,160		1,003		1,222		4,477		4,638			
Depreciation and amortization		94,593		94,811		99,055		382,314		403,170			
Research and development		7,326		7,085		7,138		30,046		26,563			
Selling, general and administrative		56,076		49,271		46,667		206,657		182,366			
Asset impairment charges		_		_		_		12,097		4,363			
Restructuring charges		_		_		_		_		838			
Gain on reimbursement of drilling equipment		(10,233)		(10,642)		(7,846)		(48,173)		(29,443)			
Other (gain) loss on sale of assets		8,410		4,504		(2,670)		8,016		(5,432)			
		565,887		575,214		554,534		2,310,532		2,013,652			
OPERATING INCOME		93,719		148,742		76,798		561,889		45,292			
Other income (expense)													
Interest and dividend income		7,885		10,748		6,789		28,393		18,090			
Interest expense		(4,365)		(4,324)		(4,327)		(17,283)		(19,203)			
Gain (loss) on investment securities		5,176		(18,538)		2,253		11,299		57,937			
Loss on extinguishment of debt		_		_		_		_		(60,083)			
Other		10,299		(672)		(8,442)		9,081		(10,714)			
		18,995		(12,786)		(3,727)		31,490		(13,973)			
Income before income taxes		112,714		135,956		73,071		593,379		31,319			
Income tax expense		35,092		40,663		27,532		159,279		24,366			
NET INCOME		77,622	\$	95,293	\$	45,539	\$	434,100	\$	6,953			
Basic earnings per common share	\$	0.78	\$	0.93	\$	0.42	\$	4.18	\$	0.05			
Diluted earnings per common share	\$	0.77	\$	0.93	\$	0.42	\$	4.16	\$	0.05			
Weighted average shares outstanding:													
Basic		99,427		101,163		105,292		102,447		105,891			
Diluted		99,884		101,550		106,078		102,852		106,555			

## HELMERICH & PAYNE, INC. CONSOLIDATED BALANCE SHEETS

in thousands except share data and share amounts)	Sep	tember 30, 2023	S	September 30, 2022
ASSETS				
Current Assets:				
Cash and cash equivalents	\$	257,174	\$	232,131
Restricted cash		59,064		36,246
Short-term investments		93,600		117,101
Accounts receivable, net of allowance of \$2,688 and \$2,975, respectively		404,188		458,713
Inventories of materials and supplies, net		94,227		87,957
Prepaid expenses and other, net		97,727		66,463
Assets held-for-sale		645		4,333
Total current assets		1,006,625		1,002,944
Investments		264,947		218,981
Property, plant and equipment, net		2,921,695		2,960,809
Other Noncurrent Assets:				
Goodwill		45,653		45,653
Intangible assets, net		60,575		67,154
Operating lease right-of-use asset		50,400		39,064
Other assets, net		32,061		20,926
Total other noncurrent assets		188,689		172,797
Total assets	\$	4,381,956	\$	4,355,531
	\$	4,381,956	\$	4,355,531
IABILITIES & SHAREHOLDERS' EQUITY	\$	4,381,956	\$	4,355,531
LIABILITIES & SHAREHOLDERS' EQUITY  Current liabilities:				
LIABILITIES & SHAREHOLDERS' EQUITY  Current liabilities:  Accounts payable	\$	130,852	\$	126,966
Current liabilities:  Accounts payable  Dividends payable		130,852 25,194		126,966 26,693
LIABILITIES & SHAREHOLDERS' EQUITY  Current liabilities:  Accounts payable		130,852		126,966 26,693 241,151
Current liabilities: Accounts payable Dividends payable Accrued liabilities Total current liabilities		130,852 25,194 262,885		126,966 26,693 241,151
Current liabilities: Accounts payable Dividends payable Accrued liabilities Total current liabilities Noncurrent Liabilities:		130,852 25,194 262,885 418,931		126,966 26,693 241,151 394,810
LIABILITIES & SHAREHOLDERS' EQUITY  Current liabilities:  Accounts payable  Dividends payable  Accrued liabilities  Total current liabilities  Noncurrent Liabilities:  Long-term debt, net		130,852 25,194 262,885 418,931 545,144		126,966 26,693 241,151 394,810 542,610
LIABILITIES & SHAREHOLDERS' EQUITY  Current liabilities: Accounts payable Dividends payable Accrued liabilities Total current liabilities  Noncurrent Liabilities: Long-term debt, net Deferred income taxes		130,852 25,194 262,885 418,931 545,144 517,809		126,966 26,693 241,151 394,810 542,610 537,712
LIABILITIES & SHAREHOLDERS' EQUITY  Current liabilities:  Accounts payable  Dividends payable  Accrued liabilities  Total current liabilities  Noncurrent Liabilities:  Long-term debt, net		130,852 25,194 262,885 418,931 545,144		4,355,531 126,966 26,693 241,151 394,810 542,610 537,712 114,927 1,195,249
LIABILITIES & SHAREHOLDERS' EQUITY  Current liabilities: Accounts payable Dividends payable Accrued liabilities Total current liabilities  Noncurrent Liabilities: Long-term debt, net Deferred income taxes Other Total noncurrent liabilities		130,852 25,194 262,885 418,931 545,144 517,809 128,129		126,966 26,693 241,151 394,810 542,610 537,712 114,927
LIABILITIES & SHAREHOLDERS' EQUITY  Current liabilities: Accounts payable Dividends payable Accrued liabilities Total current liabilities  Noncurrent Liabilities: Long-term debt, net Deferred income taxes Other	\$	130,852 25,194 262,885 418,931 545,144 517,809 128,129		126,966 26,693 241,151 394,810 542,610 537,712 114,927
LIABILITIES & SHAREHOLDERS' EQUITY  Current liabilities:         Accounts payable         Dividends payable         Accrued liabilities         Total current liabilities  Noncurrent Liabilities:         Long-term debt, net         Deferred income taxes         Other         Total noncurrent liabilities  Shareholders' Equity:         Common stock, \$0.10 par value, 160,000,000 shares authorized, 112,222,865 shares issued as of September 30, 2023	\$	130,852 25,194 262,885 418,931 545,144 517,809 128,129 1,191,082		126,966 26,693 241,151 394,810 542,610 537,712 114,927 1,195,249
LIABILITIES & SHAREHOLDERS' EQUITY  Current liabilities:     Accounts payable     Dividends payable     Accrued liabilities     Total current liabilities  Noncurrent Liabilities:     Long-term debt, net     Deferred income taxes     Other     Total noncurrent liabilities  Shareholders' Equity:     Common stock, \$0.10 par value, 160,000,000 shares authorized, 112,222,865 shares issued as of September 30, 2023 and 2022, and 99,426,526 and 105,293,662 shares outstanding as of September 30, 2023 and 2022, respectively	\$	130,852 25,194 262,885 418,931 545,144 517,809 128,129 1,191,082		126,966 26,693 241,151 394,810 542,610 537,712 114,927 1,195,249
LIABILITIES & SHAREHOLDERS' EQUITY  Current liabilities:  Accounts payable Dividends payable Accrued liabilities Total current liabilities  Noncurrent Liabilities: Long-term debt, net Deferred income taxes Other Total noncurrent liabilities  Shareholders' Equity: Common stock, \$0.10 par value, 160,000,000 shares authorized, 112,222,865 shares issued as of September 30, 2023 and 2022, and 99,426,526 and 105,293,662 shares outstanding as of September 30, 2023 and 2022, respectively Preferred stock, no par value, 1,000,000 shares authorized, no shares issued	\$	130,852 25,194 262,885 418,931 545,144 517,809 128,129 1,191,082		126,966 26,693 241,151 394,810 542,610 537,712 114,927 1,195,249
LIABILITIES & SHAREHOLDERS' EQUITY  Current liabilities:  Accounts payable Dividends payable Accrued liabilities Total current liabilities  Noncurrent Liabilities: Long-term debt, net Deferred income taxes Other Total noncurrent liabilities  Shareholders' Equity: Common stock, \$0.10 par value, 160,000,000 shares authorized, 112,222,865 shares issued as of September 30, 2023 and 2022, and 99,426,526 and 105,293,662 shares outstanding as of September 30, 2023 and 2022, respectively Preferred stock, no par value, 1,000,000 shares authorized, no shares issued Additional paid-in capital	\$	130,852 25,194 262,885 418,931 545,144 517,809 128,129 1,191,082		126,966 26,693 241,151 394,810 542,610 537,712 114,927 1,195,249 11,222 528,278 2,473,572
LIABILITIES & SHAREHOLDERS' EQUITY  Current liabilities:  Accounts payable Dividends payable Accrued liabilities  Total current liabilities  Noncurrent Liabilities: Long-term debt, net Deferred income taxes Other  Total noncurrent liabilities  Shareholders' Equity: Common stock, \$0.10 par value, 160,000,000 shares authorized, 112,222,865 shares issued as of September 30, 2023 and 2022, and 99,426,526 and 105,293,662 shares outstanding as of September 30, 2023 and 2022, respectively Preferred stock, no par value, 1,000,000 shares authorized, no shares issued Additional paid-in capital Retained earnings	\$	130,852 25,194 262,885 418,931 545,144 517,809 128,129 1,191,082 11,222 525,369 2,707,715		126,966 26,693 241,151 394,810 542,610 537,712 114,927 1,195,249 11,222 528,278 2,473,572 (12,072
LIABILITIES & SHAREHOLDERS' EQUITY  Current liabilities:  Accounts payable Dividends payable Accrued liabilities  Total current liabilities  Noncurrent Liabilities: Long-term debt, net Deferred income taxes Other  Total noncurrent liabilities  Shareholders' Equity: Common stock, \$0.10 par value, 160,000,000 shares authorized, 112,222,865 shares issued as of September 30, 2023 and 2022, and 99,426,526 and 105,293,662 shares outstanding as of September 30, 2023 and 2022, respectively Preferred stock, no par value, 1,000,000 shares authorized, no shares issued Additional paid-in capital Retained earnings Accumulated other comprehensive loss	\$	130,852 25,194 262,885 418,931 545,144 517,809 128,129 1,191,082 11,222 525,369 2,707,715 (7,981)		126,966 26,693 241,151 394,810 542,610 537,712 114,927 1,195,249

## **HELMERICH & PAYNE, INC.**CONSOLIDATED STATEMENTS OF CASH FLOWS

	Year	r Ended September 30,	
(in thousands)	2023	2022	2021
CASH FLOWS FROM OPERATING ACTIVITIES:			
Net income (loss)	434,100	6,953	(326,150)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:			
Depreciation and amortization	382,314	403,170	419,726
Asset impairment charges	12,097	4,363	70,850
Amortization of debt discount and debt issuance costs	1,079	1,200	1,423
Loss on extinguishment of debt	_	60,083	_
Stock-based compensation	32,456	28,032	27,858
Gain on investment securities	(11,299)	(57,937)	(6,727)
Gain on reimbursement of drilling equipment	(48,173)	(29,443)	(12,322)
Other (gain) loss on sale of assets	8,016	(5,432)	11,280
Deferred income tax benefit	(20,400)	(28,488)	(89,752)
Other	8,979	7,140	2,640
Changes in assets and liabilities	34,513	(155,728)	37,614
Net cash provided by operating activities	833,682	233,913	136,440
CASH FLOWS FROM INVESTING ACTIVITIES:			
Capital expenditures	(395,460)	(250,894)	(82,148)
Other capital expenditures related to assets held-for-sale	(666, 166)	(21,645)	(02,110)
Purchase of short-term investments	(180,993)	(165,109)	(315,078)
Purchase of long-term investments	(20,748)	(51,241)	(102,523)
Proceeds from sale of short-term investments	195,311	244,728	207,716
Proceeds from sale of long-term investments	-	22,042	201,110
Proceeds from asset sales	70,085	62,304	43,515
Insurance proceeds from involuntary conversion	9,221	——————————————————————————————————————	-
Advance payment for sale of property, plant and equipment		<u> </u>	86,524
Other	_	(7,500)	-
	(322,584)	(167,315)	(161,994)
Net cash used in investing activities	(322,304)	(107,313)	(101,994)
CASH FLOWS FROM FINANCING ACTIVITIES:			
Dividends paid	(201,456)	(107,395)	(109,130)
Proceeds from debt issuance	_	_	548,719
Debt issuance costs	_	_	(3,935)
Payments for employee taxes on net settlement of equity awards	(14,410)	(5,505)	(2,162)
Payment of contingent consideration from acquisition of business	(250)	(250)	(7,250)
Payments for early extinguishment of long-term debt	_	(487,148)	_
Make-whole premium payment	_	(56,421)	_
Share repurchases	(247,213)	(76,999)	_
Other	(540)	(587)	(719)
Net cash provided by (used in) financing activities	(463,869)	(734,305)	425,523
Net increase (decrease) in cash and cash equivalents and restricted cash	47,229	(667,707)	399,969
Cash and cash equivalents and restricted cash, beginning of period	269,009	936,716	536,747
Cash and cash equivalents and restricted cash, end of period \$	316,238 \$	269,009 \$	936,716
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## **HELMERICH & PAYNE, INC. SEGMENT REPORTING**

			Three	Months Ended			Year Ended						
	Sep	tember 30,	June 30, September 30,					Septen	),				
(in thousands, except operating statistics)		2023		2023		2022		2023		2022			
NORTH AMERICA SOLUTIONS													
Operating revenues	\$	575,188	\$	641,612	\$	552,315	\$	2,519,743	\$	1,788,167			
Direct operating expenses		336,374		364,688		348,769		1,447,528		1,218,134			
Depreciation and amortization		87,883		87,209		92,200		353,976		375,250			
Research and development		7,406		7,254		7,195		30,457		26,728			
Selling, general and administrative expense		15,003		12,962		12,015		58,367		43,796			
Asset impairment charges		_		_		_		3,948		1,868			
Restructuring charges		<u> </u>								498			
Segment operating income	\$	128,522	\$	169,499	\$	92,136	\$	625,467	\$	121,893			
Financial Data and Other Operating Statistics1:				·		<u></u>		······					
Direct margin (Non-GAAP) <sup>2</sup>	\$	238,814	\$	276,924	\$	203,546	\$	1,072,215	\$	570,033			
Revenue days <sup>3</sup>		13,672		15,075		16,178		61,814		59,672			
Average active rigs <sup>4</sup>		149		166		176		169		163			
Number of active rigs at the end of period <sup>5</sup>		147		153		176		147		176			
Number of available rigs at the end of period		233		233		236		233		236			
Reimbursements of "out-of-pocket" expenses	\$	65,582	\$	82,688	\$	75,082	\$	304,870	\$	232,092			
INTERNATIONAL SOLUTIONS													
Operating revenues	\$	53,183	\$	48,692	\$	42,373	\$	212,566	\$	136,072			
Direct operating expenses		53,650		45,390		39,114		187,292		120,780			
Depreciation		2,400		2,171		1,177		7,615		4,156			
Selling, general and administrative expense		2,156		2,528		2,871		10,401		8,779			
Asset impairment charge		_		_		_		8,149		2,495			
Segment operating loss	\$	(5,023)	\$	(1,397)	\$	(789)	\$	(891)	\$	(138)			
Financial Data and Other Operating Statistics <sup>1</sup> :													
Direct margin (Non-GAAP) <sup>2</sup>	\$	(467)	\$	3,302	\$	3,259	\$	25,274	\$	15,292			
Revenue days <sup>3</sup>		1,170		1,215		1,035		4,788		3,036			
Average active rigs <sup>4</sup>		13		13		11		13		8			
Number of active rigs at the end of period <sup>5</sup>		13		13		12		13		12			
Number of available rigs at the end of period		22		22		28		22		28			
Reimbursements of "out-of-pocket" expenses	\$	2,484	\$	2,098	\$	1,542	\$	10,227	\$	4,910			
OFFSHORE GULF OF MEXICO													
Operating revenues	\$	28,880	\$	31,221	\$	34,303	\$	130,244	\$	125,465			
Direct operating expenses		21,489		23,913		24,898		96,781		90,415			
Depreciation		1,951		1,873		2,066		7,622		9,175			
Selling, general and administrative expense		772		730		741		3,035		2,661			
Segment operating income	\$	4,668	\$	4,705	\$	6,598	\$	22,806	\$	23,214			
Financial Data and Other Operating Statistics <sup>1</sup> :				-				-					
Direct margin (Non-GAAP) <sup>2</sup>	\$	7,391	\$	7,308	\$	9,405	\$	33,463	\$	35,050			
Revenue days <sup>3</sup>		368		364		368		1,460		1,460			
Average active rigs <sup>4</sup>		4		4		4		4		4			
Number of active rigs at the end of period <sup>5</sup>		4		4		4		4		4			
Number of available rigs at the end of period		7		7		7		7		7			
Reimbursements of "out-of-pocket" expenses		7,439		7,823		6,974		30,445		26,077			

- (1) These operating metrics and financial data, including average active rigs, are provided to allow investors to analyze the various components of segment financial results in terms of activity, utilization and other key results. Management uses these metrics to analyze historical segment financial results and as the key inputs for forecasting and budgeting segment financial results.
- (2) Direct margin, which is considered a non-GAAP metric, is defined as operating revenues less direct operating expenses and is included as a supplemental disclosure because we believe it is useful in assessing and understanding our current operational performance, especially in making comparisons over time. See Non-GAAP Measurements below for a reconciliation of segment operating income (loss) to direct margin.
- (3) Defined as the number of contractual days we recognized revenue for during the period.
- (4) Active rigs generate revenue for the Company; accordingly, 'average active rigs' represents the average number of rigs generating revenue during the applicable time period. This metric is calculated by dividing revenue days by total days in the applicable period (i.e. 92 days for the three months ended September 30, 2023 and 2022, 91 days for the three months ended June 30, 2023 and 365 days for the year ended September 30, 2023 and 2022).
- (5) Defined as the number of rigs generating revenue at the applicable end date of the time period.

#### Segment reconciliation amounts were as follows:

#### Three Months Ended September 30, 2023

(in thousands)	No	orth America Solutions	International Solutions	0	ffshore Gulf of Mexico	Other	Eliminations		Eliminations		Eliminations		Eliminations		Total
Operating revenue	\$	575,188	\$ 53,183	\$	28,880	\$ 2,355	\$		\$ 659,606						
Intersegment		_	_		_	16,005		(16,005)	_						
Total operating revenue	\$	575,188	\$ 53,183	\$	28,880	\$ 18,360	\$	(16,005)	\$ 659,606						
Direct operating expenses		323,746	52,966		19,267	14,861		_	410,840						
Intersegment		12,628	684		2,222	48		(15,582)	_						
Total drilling services & other operating expenses	\$	336,374	\$ 53,650	\$	21,489	\$ 14,909	\$	(15,582)	\$ 410,840						

#### Year Ended September 30, 2023

(in thousands)	N	orth America Solutions	International Solutions	0	ffshore Gulf of Mexico	Other		Other		Other		Other		Eliminations			Total
Operating revenue	\$	2,519,743	\$ 212,566	\$	130,244	\$	9,868	\$	_	\$	2,872,421						
Intersegment		_	_		_		67,428		(67,428)		_						
Total operating revenue	\$	2,519,743	\$ 212,566	\$	130,244	\$	77,296	\$	(67,428)	\$	2,872,421						
Direct operating expenses		1,388,566	185,409		88,646		57,680		_		1,720,301						
Intersegment		58,962	1,883		8,135		264		(69,244)		_						
Total drilling services & other operating expenses	\$	1,447,528	\$ 187,292	\$	96,781	\$	57,944	\$	(69,244)	\$	1,720,301						

Segment operating income (loss) for all segments is a non-GAAP financial measure of the Company's performance, as it excludes gain on sale of assets, corporate selling, general and administrative expenses, corporate restructuring charges, and corporate depreciation. The Company considers segment operating income (loss) to be an important supplemental measure of operating performance for presenting trends in the Company's core businesses. This measure is used by the Company to facilitate period-to-period comparisons in operating performance of the Company's reportable segments in the aggregate by eliminating items that affect comparability between periods. The Company believes that segment operating income (loss) is useful to investors because it provides a means to evaluate the operating performance of the segments and the Company on an ongoing basis using criteria that are used by our internal decision makers. Additionally, it highlights operating trends and aids analytical comparisons. However, segment operating income (loss) has limitations and should not be used as an alternative to operating income or loss, a performance measure determined in accordance with GAAP, as it excludes certain costs that may affect the Company's operating performance in future periods.

The following table reconciles operating income (loss) per the information above to income (loss) before income taxes as reported on the Consolidated Statements of Operations:

			Thr	ee Months Ended			Year Ended					
	Se	ptember 30,		June 30,		September 30,		Septen	nber 30,			
(in thousands)		2023	2023			2022		2023	2022			
Operating income (loss)												
North America Solutions	\$	128,522	\$	169,499	\$	92,136	\$	625,467	\$	121,893		
International Solutions		(5,023)		(1,397)		(789)		(891)		(138)		
Offshore Gulf of Mexico		4,668		4,705		6,598		22,806		23,214		
Other		2,272		2,104		3,659		15,876		12,720		
Eliminations		158		4,470		(969)		4,671		(6,422)		
Segment operating income	\$	130,597	\$	179,381	\$	100,635	\$	667,929	\$	151,267		
Gain on reimbursement of drilling equipment		10,233		10,642		7,846		48,173		29,443		
Other gain (loss) on sale of assets		(8,410)		(4,504)		2,670		(8,016)		5,432		
Corporate selling, general and administrative costs, corporate depreciation and corporate restructuring charges		(38,701)		(36,777)		(34,353)		(146,197)		(140,850)		
Operating income	\$	93,719	\$	148,742	\$	76,798	\$	561,889	\$	45,292		
Other income (expense):	•	,		,		,		,		,		
Interest and dividend income		7,885		10,748		6,789		28,393		18,090		
Interest expense		(4,365)		(4,324)		(4,327)		(17,283)		(19,203)		
Gain (loss) on investment securities		5,176		(18,538)		2,253		11,299		57,937		
Loss on extinguishment of debt		_		_		_		_		(60,083)		
Other		10,299		(672)		(8,442)		9,081		(10,714)		
Total unallocated amounts		18,995		(12,786)		(3,727)		31,490		(13,973)		
Income before income taxes	\$	112,714	\$	135,956	\$	73,071	\$	593,379	\$	31,319		

## SUPPLEMENTARY STATISTICAL INFORMATION

Unaudited

## U.S. LAND RIG COUNTS & MARKETABLE FLEET STATISTICS

	November 8, 2023	September 30, 2023	June 30, 2023	Q4FY23 Average
U.S. Land Operations				
Term Contract Rigs	87	85	95	91
Spot Contract Rigs	60	62	58	58
Total Contracted Rigs	147	147	153	149
Idle or Other Rigs	86	86	80	84
Total Marketable Fleet	233	233	233	233

## H&P GLOBAL FLEET UNDER TERM CONTRACT STATISTICS Number of Rigs Already Under Long-Term Contracts<sup>(\*)</sup>

(Estimated Quarterly Average — as of 9/30/23)

	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Segment	FY24	FY24	FY24	FY24	FY25	FY25	FY25	FY25
U.S. Land Operations	85.1	83.6	64.8	52.0	36.3	24.8	17.3	15.9
International Land Operations	8.0	7.0	6.7	5.9	5.0	4.4	3.7	3.0
Offshore Operations	_	_	_	_	_	_	_	_
Total	93.1	90.6	71.5	57.9	41.3	29.2	21.0	18.9

(\*) All of the above rig contracts have original terms equal to or in excess of six months and include provisions for early termination fees.

### **NON-GAAP MEASUREMENTS**

### NON-GAAP RECONCILIATION OF SELECT ITEMS AND ADJUSTED NET INCOME(\*\*)

Three Months Ended September 30, 2023

		 months Endo	a cope	.0	
(in thousands, except per share data)	Pretax	Tax		Net	EPS
Net income (GAAP basis)			\$	77,622	\$ 0.77
(-) Fair market adjustment to equity investments	\$ 17,286	\$ 4,715	\$	12,571	\$ 0.13
(-) Net settlements and accruals related to certain outstanding claims	\$ 7,112	\$ 1,913	\$	5,199	\$ 0.05
(-) Contingent liabilities	\$ (2,000)	\$ (583)	\$	(1,417)	\$ (0.01)
(-) Losses on a Blue Chip Swap transaction	\$ (12,158)	\$ (3,270)	\$	(8,888)	\$ (0.09)
Adjusted net income			\$	70,157	\$ 0.69

#### Three Months Ended June 30, 2023

(in thousands, except per share data)	 Pretax	Tax	Net	EPS	
Net income (GAAP basis)			\$ 95,293	\$	0.93
(-) Fair market adjustment to equity investments	\$ (18,548)	\$ (4,419)	\$ (14,129)	\$	(0.14)
(-) Loss related to the sale of rigs and related equipment	\$ (6,025)	\$ (1,555)	\$ (4,470)	\$	(0.04)
(-) Change in the fair value of contingent liabilities	\$ (4,050)	\$ (1,045)	\$ (3,005)	\$	(0.03)
(-) Change in estimates of certain liabilities	\$ 6,396	\$ 1,650	\$ 4,746	\$	0.05
Adjusted net income			\$ 112,151	\$	1.09

### Twelve Months Ended September 30, 2023

(in thousands, except per share data)	 Pretax	Tax	Net	EPS
Net income (GAAP basis)			\$ 434,100	\$ 4.16
(-) Fair market adjustment to equity investments	\$ 23,169	\$ 6,233	\$ 16,936	\$ 0.17
(-) Net settlements and accruals related to certain outstanding claims	\$ 7,112	\$ 1,913	\$ 5,199	\$ 0.05
(-) Change in estimates of certain liabilities	\$ 6,396	\$ 1,650	\$ 4,746	\$ 0.05
(-) Contingent liabilities	\$ (6,050)	\$ (1,627)	\$ (4,423)	\$ (0.04)
(-) Loss related to the sale of equipment	\$ (6,025)	\$ (1,555)	\$ (4,470)	\$ (0.04)
(-) Losses on a Blue Chip Swap transaction	\$ (12,158)	\$ (3,270)	\$ (8,888)	\$ (0.09)
(-) Impairments for fair market value adjustments	\$ (12,097)	\$ (3,049)	\$ (9,048)	\$ (0.09)
Adjusted net income			\$ 434,048	\$ 4.15

("")The Company believes identifying and excluding select items is useful in assessing and understanding current operational performance, especially in making comparisons over time involving previous and subsequent periods and/or forecasting future period results. Select items are excluded as they are deemed to be outside of the Company's core business operations.

Direct margin (Non-GAAP)

### **NON-GAAP RECONCILIATION OF DIRECT MARGIN**

Direct margin is considered a non-GAAP metric. We define "direct margin" as operating revenues less direct operating expenses. Direct margin is included as a supplemental disclosure because we believe it is useful in assessing and understanding our current operational performance, especially in making comparisons over time. Direct margin is not a substitute for financial measures prepared in accordance with GAAP and should therefore be considered only as supplemental to such GAAP financial measures.

The following table reconciles direct margin to segment operating income (loss), which we believe is the financial measure calculated and presented in accordance with GAAP that is most directly comparable to direct margin.

		Three Mo	nths Ende	d September 30, 2	2023				
(in thousands)	North Am	North America Solutions			Offshore Gulf of Mexico				
Segment operating income (loss)	\$	128,522	\$	(5,023)	\$	4,668			
Add back:									
Depreciation and amortization		87,883		2,400		1,951			
Research and development		7,406		_		_			
Selling, general and administrative expense		15,003		2,156		772			
Direct margin (Non-GAAP)	\$	238,814	\$	(467)	\$	7,391			
		Three Months Ended June 30, 2023							
(in thousands)	North Am	erica Solutions	Internati	ional Solutions	Offshore	Gulf of Mexico			
Segment operating income (loss)	\$	169,499	\$	(1,397)	\$	4,705			
Add back:									
Depreciation and amortization		87,209		2,171		1,873			
Research and development		7,254		_		_			
Selling, general and administrative expense		12,962		2,528		730			
Direct margin (Non-GAAP)	\$	276,924	\$	3,302	\$	7,308			
	Three Months Ended September 30, 2022								
(in thousands)	North Am	erica Solutions	Internati	ional Solutions	Offshore	Gulf of Mexico			
Segment operating income (loss)	\$	92,136	\$	(789)	\$	6,598			
Add back:									
Depreciation and amortization		92,200		1,177		2,066			
Research and development		7,195		_		_			
Selling, general and administrative expense		12,015		2,871		741			

203,546

9,405

3,259

(in thousands)	Year Ended September 30, 2023						
	North An	North America Solutions		International Solutions		Offshore Gulf of Mexico	
Segment operating income (loss)	\$	625,467	\$	(891)	\$	22,806	
Add back:							
Depreciation and amortization		353,976		7,615		7,622	
Research and development		30,457		_		_	
Selling, general and administrative expense		58,367		10,401		3,035	
Asset impairment charges		3,948		8,149		_	
Direct margin (Non-GAAP)	\$	1,072,215	\$	25,274	\$	33,463	
		Year	r Ended Sep	tember 30, 2022			
(in thousands)	North An	Year nerica Solutions	•	tember 30, 2022		Gulf of Mexico	
(in thousands) Segment operating income (loss)	North An		•		Offshore	Gulf of Mexico 23,214	
Segment operating income (loss)  Add back:		nerica Solutions 121,893	Internation	onal Solutions (138)	Offshore	23,214	
Segment operating income (loss)		nerica Solutions	Internation	onal Solutions	Offshore		
Segment operating income (loss)  Add back:		nerica Solutions 121,893	Internation	onal Solutions (138)	Offshore	23,214	
Segment operating income (loss)  Add back:  Depreciation and amortization		121,893 375,250	Internation	onal Solutions (138)	Offshore	23,214	
Segment operating income (loss)  Add back:  Depreciation and amortization  Research and development		121,893 375,250 26,728	Internation	(138) 4,156	Offshore	23,214 9,175 —	
Segment operating income (loss)  Add back: Depreciation and amortization Research and development Selling, general and administrative expense		121,893 375,250 26,728 43,796	Internation	4,156 — 8,779	Offshore	23,214 9,175 —	
Segment operating income (loss)  Add back: Depreciation and amortization Research and development Selling, general and administrative expense Asset impairment charges		375,250 26,728 43,796 1,868	Internation	4,156 — 8,779	Offshore	23, 9,	