UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): July 28, 2021

HELMERICH & PAYNE, INC.

(Exact name of registrant as specified in its charter)

1-4221

73-0679879

| (State or other jurisdiction of Incorporation) | (Commission File Number) | (I.R.S. Employer Identification No.) |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|----------------------------------------------------------|
| | 1437 South Boulder Avenue, Suite 1400 Tulsa, OK 74119 | |
| (A | address of principal executive offices and zip co (918) 742-5531 | ode) |
| (R | egistrant's telephone number, including area co | ode) |
| (Form | er name or former address, if changed since las | t report) |
| Secur | ities registered pursuant to Section 12(b) of t | the Act: |
| Title of each class Common Stock (\$0.10 par value) | Trading symbol(s) HP | Name of each exchange on which registered NYSE |
| Check the appropriate box below if the Form 8-K filing is provisions (see General Instruction A.2.): | intended to simultaneously satisfy the filing of | bligation of the registrant under any of the following |
| □ Written communications pursuant to Rule 425 under the □ Soliciting material pursuant to Rule 14a-12 under the □ Pre-commencement communications pursuant to Rule □ Pre-commencement communications pursuant to Rule | Exchange Act (17 CFR 240.14a-12) 14d-2(b) under the Exchange Act (17 CFR 240 | |
| Indicate by check mark whether the registrant is an emerg Rule 12b-2 of the Securities Exchange Act of 1934 (§240 | | 'the Securities Act of 1933 (§230.405 of this chapter) o |
| Emerging growth company \square | | |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or

ITEM 2.02 RESULTS OF OPERATIONS AND FINANCIAL CONDITION

revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

DE

On July 28, 2021, Helmerich & Payne, Inc. issued a press release announcing its financial results for its third fiscal quarter ended June 30, 2021. A copy of the press release is attached as Exhibit 99.1 to this Current Report on Form 8-K. This information is being furnished pursuant to Item 2.02 on Form 8-K and shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that Section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

ITEM 9.01 FINANCIAL STATEMENTS AND EXHIBITS

(d) Exhibits

Exhibit Number Description

- 99.1 Helmerich & Payne, Inc. earnings press release dated July 28, 2021.
- 104 Cover Page Interactive Data File the cover page XBRL tags are embedded within the Inline XBRL document.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

HELMERICH & PAYNE, INC.

By: /s/ William H. Gault

Name: William H. Gault

Corporate Secretary

Title: Date: July 28, 2021



Exhibit 99.1

NEWS RELEASE

July 28, 2021

HELMERICH & PAYNE, INC. ANNOUNCES THIRD QUARTER RESULTS

- H&P's North America Solutions segment exited the third quarter of fiscal year 2021 with 121 active rigs, up over 10% during the quarter
- The Company ended the quarter with \$558 million in cash and short-term investments and no amounts drawn on its \$750 million revolving credit facility culminating in approximately \$1.3 billion in available liquidity
- Quarterly North America Solutions operating gross margins⁽¹⁾ increased \$11 million to \$75 million sequentially, as revenues increased by \$31 million to \$281 million and expenses increased by \$20 million to \$206 million
- The Company reported a fiscal third quarter net loss of \$(0.52) per diluted share; including select items⁽²⁾ of \$0.05 per diluted share
- Deployment of our drilling automation technologies and utilization of new commercial models kept pace with the increase in rig activity with roughly 25% of our active FlexRig® fleet utilizing AutoSlide®, and over 30% of the fleet contracted with some form of performance-based contract
- H&P continues to invest in new and diversified technologies for long-term sustainability through geothermal opportunities as well as power management applications on the rig site
- On June 2, 2021, the Board of Directors of the Company declared a quarterly cash dividend of \$0.25 per share, payable on August 31, 2021, to stockholders of record at the close of business on August 17, 2021

Helmerich & Payne, Inc. (NYSE: HP) reported a net loss of \$56 million, or \$(0.52) per diluted share, from operating revenues of \$332 million for the quarter ended June 30, 2021, compared to a net loss of \$121 million, or \$(1.13) per diluted share, on revenues of \$296 million for the quarter ended March 31, 2021. The net losses per diluted share for the third and second quarters of fiscal year 2021 include \$0.05 and \$(0.53), respectively, of aftertax gains and losses comprised of select items⁽²⁾. For the third quarter of fiscal year 2021, select items⁽²⁾ were comprised of:

- \$0.08 of after-tax gains pertaining to a non-cash fair market adjustment to our equity investment, income tax adjustments related to certain discrete tax items, and discontinued operations related to adjustments resulting from currency fluctuations
- \$(0.03) of after-tax losses pertaining to a non-cash impairment for fair market adjustments to decommissioned rigs that are held for sale, restructuring charges, and changes in the fair values of certain contingent liabilities

Helmerich & Payne Inc. | 1437 S Boulder Ave | Suite 1400 Tulsa, OK 74119 | 918.588.5190 | helmerichpayne.com Page 2 News Release July 28, 2021

Net cash provided by operating activities was \$31 million for the third quarter of fiscal year 2021 compared to net cash provided by operating activities of \$78 million in the prior quarter, which benefited from a large income tax refund.

President and CEO John Lindsay commented, "The rig count and market share gains we have secured since the industry lows almost a year ago is a testament to H&P's position as the leading drilling solutions provider. While we have experienced moderation in this upward trajectory, we still expect activity and pricing to continue to increase over the next quarter as the availability of super-spec rigs tightens. We remain optimistic that current crude oil prices will translate into even higher activity and pricing levels in the fourth calendar quarter leading into 2022.

"We continue to affect change in the industry through the use of new commercial models and digital technology solutions. There is a growing appreciation for the value proposition H&P provides, and more customers are partnering with us to achieve better drilling outcomes. When utilized on a FlexRig® platform, H&P's digital technology and automation solutions are able to enhance drilling outcomes both in terms of efficiency gains and wellbore quality, resulting in improved long-term well economics and returns. This outcome-based approach delivers more predictive, consistent and superior well results over an entire drilling program, lowering overall well costs and downhole risks, and greatly reducing the potential for costly outliers. Minimizing downhole variation with the appropriate planning, technology and execution can produce positive economic results in a drilling program.

"The methods, the equipment, the technology and the risk profile in the drilling of unconventional oil and gas wells has evolved significantly over the past few decades; however, the legacy dayrate model has not. This has resulted in an unsustainable allocation of the economic benefits that have been accruing over the past several years through the drilling of more efficient and better-quality wells. Consequently, the pricing model for providing better drilling outcomes needs to evolve. H&P's new commercial models aim to better align us with our customer's goals and allow us to share in the value-added outcomes we help create."

Senior Vice President and CFO Mark Smith also commented, "The Company's solid financial position and strong financial stewardship remain resolute, giving us plenty of flexibility in our capital allocation strategy to take advantage of additional investment opportunities in the future should they arise and to maintain our steadfast commitment of returning cash to shareholders.

"We have continued to make investments, and explore future investments, in geothermal companies targeting the ambitious goal of affordable, reliable, and clean energy on a global scale. At present, we have a robust set of geothermal investment opportunities across a diverse technological and drilling spectrum. These opportunities not only include providing our drilling and technology solutions, but also direct investments into companies working toward accessing geothermal heat to create low-carbon and scalable base load power generation in an economically viable manner. Additionally, we continue to invest resources and work with our customers to provide customized power management solutions at the rig site that result in improved environmental and economic outcomes.

"Within the constructs of a smaller industry going forward, reducing our operating cost structure remains a high priority for the Company and steps have been underway to make this happen. Recent actions will result in an estimated annualized savings of \$7 million with that full benefit captured in calendar 2022. Further, we have many other ongoing initiatives that will result in additional cost savings, that will be recognized incrementally over the next several quarters. Over time we expect these cost saving measures to culminate into meaningful, long-term improvements in our cost structure."

John Lindsay concluded, "The strength of our people, financial position, and drilling solutions will continue to provide us an edge in this improving market. Our track record of forming new and cementing existing partnerships with customers that manifest from our commitment to mutual long-term success."

Operating Segment Results for the Third Quarter of Fiscal Year 2021

North America Solutions:

This segment had an operating loss of \$43.7 million compared to an operating loss of \$109.8 million during the previous quarter. The decrease in the operating loss was primarily due to the prior quarter being adversely impacted by impairments related to fair market adjustments to decommissioned rigs that are held for sale and restructuring charges. Absent the select items⁽²⁾ for the quarters, this segment's operating loss declined by \$13.9 million on a sequential basis, due mainly to a higher level of rig activity.

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Operating gross margins⁽¹⁾ increased by \$10.9 million to \$75.0 million as both revenues and expenses increased sequentially. Operating results were still negatively impacted by the costs associated with reactivating rigs; \$5.9 million in the third fiscal quarter compared to \$9.7 million in the second fiscal quarter.

International Solutions:

This segment had an operating loss of \$3.5 million compared to an operating loss of \$3.5 million during the previous quarter. Operating gross margins⁽¹⁾ improved slightly to a negative \$1.4 million from a negative \$1.9 million in the previous quarter. Current quarter results included a \$0.6 million foreign currency loss primarily related to our South American operations compared to a \$2.4 million foreign currency loss in the second quarter of fiscal year 2021.

Offshore Gulf of Mexico:

This segment had operating income of \$5.7 million compared to operating income of \$3.0 million during the previous quarter. Operating gross margins⁽¹⁾ for the quarter were \$9.2 million compared to \$6.2 million in the prior quarter.

Operational Outlook for the Fourth Quarter of Fiscal Year 2021

North America Solutions:

- We expect North America Solutions operating gross margins⁽¹⁾ to be between \$72-\$82 million
- We expect to exit the guarter at between 127-132 contracted rigs

International Solutions:

 We expect International Solutions operating gross margins⁽¹⁾ to be relatively flat between \$(2)-\$0 million, exclusive of any foreign exchange gains or losses

Offshore Gulf of Mexico:

We expect Offshore Gulf of Mexico operating gross margins⁽¹⁾ to be between \$7-\$9 million

Other Estimates for Fiscal Year 2021

- Gross capital expenditures are now expected to at the lower end of our previous guidance range of \$85 to \$105 million range. Ongoing asset sales include reimbursements for lost and damaged tubulars and sales of other used drilling equipment that offset a portion of the gross capital expenditures and are still expected to total approximately \$25 million in fiscal year 2021. Note the sale of the offshore platform rig during the first quarter of fiscal year 2021 is excluded from this number.
- · Depreciation and amortization expenses are still expected to be approximately \$425 million
- Research and development expenses for fiscal year 2021 are now expected to be roughly \$20 to 25 million
- Selling, general and administrative expenses for fiscal year 2021 are still expected to be approximately \$160 million

Select Items Included in Net Income per Diluted Share

Third quarter of fiscal year 2021 net loss of \$(0.52) per diluted share included \$0.05 in after-tax gains comprised of the following:

- \$0.01 of non-cash after-tax gains from discontinued operations related to adjustments resulting from currency fluctuations
- \$0.02 of non-cash after-tax gains related to fair market value adjustments to equity investments
- \$0.05 of income tax adjustments related to certain discrete tax items
- \$(0.01) of non-cash after-tax losses for impairments related to fair market value adjustments to decommissioned rigs that are held for sale
- \$(0.01) of after-tax losses related to restructuring charges
- \$(0.01) of after-tax losses related to the change in the fair values of certain contingent liabilities

Second quarter of fiscal year 2021 net loss of \$(1.13) per diluted share included \$(0.53) in after-tax losses comprised of the following:

- \$0.02 of non-cash after-tax gains related to fair market value adjustments to equity investments
- . \$0.02 of non-cash after-tax gains from discontinued operations related to adjustments resulting from currency fluctuations
- \$(0.01) of after-tax losses related to restructuring charges
- \$(0.17) of after-tax losses pertaining to the sale of excess drilling equipment and spares
- \$(0.39) of non-cash after-tax losses for impairments related to fair market value adjustments to decommissioned rigs that are held for sale

Conference Call

A conference call will be held on Thursday, July 29, 2021, at 11:00 a.m. (ET) with John Lindsay, President and CEO, Mark Smith, Senior Vice President and CFO, and Dave Wilson, Vice President of Investor Relations, to discuss the Company's third quarter fiscal year 2021 results. Dial-in information for the conference call is (877) 876-9176 for domestic callers or (785) 424-1670 for international callers. The call access code is 'Helmerich'. You may also listen to the conference call that will be broadcast live over the internet by logging on to the Company's website at http://www.helmerichpayne.com and accessing the corresponding link through the investor relations section by clicking on "Investors" and then clicking on "News and Events - Events & Presentations" to find the event and the link to the webcast.

About Helmerich & Payne, Inc.

Founded in 1920, Helmerich & Payne, Inc. (H&P) (NYSE: HP) is committed to delivering industry leading levels of drilling productivity and reliability. H&P operates with the highest level of integrity, safety and innovation to deliver superior results for its customers and returns for shareholders. Through its subsidiaries, the Company designs, fabricates and operates high-performance drilling rigs in conventional and unconventional plays around the world. H&P also develops and implements advanced automation, directional drilling and survey management technologies. At June 30, 2021, H&P's fleet included 242 land rigs in the U.S., 32 international land rigs and seven offshore platform rigs. For more information, see H&P online at www.helmerichpayne.com.

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Forward-Looking Statements

This release includes "forward-looking statements" within the meaning of the Securities Act of 1933 and the Securities Exchange Act of 1934, and such statements are based on current expectations and assumptions that are subject to risks and uncertainties. All statements other than statements of historical facts included in this release, including, without limitation, statements regarding the registrant's future financial position, operations outlook, business strategy, dividends, budgets, projected costs and plans and objectives of management for future operations are forward-looking statements. For information regarding risks and uncertainties associated with the Company's business, please refer to the "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" sections of the Company's SEC fillings, including but not limited to its annual report on Form 10-K and quarterly reports on Form 10-Q. As a result of these factors, Helmerich & Payne, Inc.'s actual results may differ materially from those indicated or implied by such forward-looking statements. We undertake no duty to update or revise our forward-looking statements based on changes in internal estimates, expectations or otherwise, except as required by law.

We use our Investor Relations website as a channel of distribution for material company information. Such information is routinely posted and accessible on our Investor Relations website at www.helmerichpayne.com.

Note Regarding Trademarks. Helmerich & Payne, Inc. owns or has rights to the use of trademarks, service marks and trade names that it uses in conjunction with the operation of its business. Some of the trademarks that appear in this release or otherwise used by H&P include FlexRig and AutoSlide, which may be registered or trademarked in the U.S. and other jurisdictions.

(1) Operating gross margin is defined as operating revenues less direct operating expenses.

(2) See the corresponding section of this release for details regarding the select items. The Company believes identifying and excluding select items is useful in assessing and understanding current operational performance, especially in making comparisons over time involving previous and subsequent periods and/or forecasting future periods results. Select items are excluded as they are deemed to be outside of the Company's core business operations.

Contact: Dave Wilson, Vice President of Investor Relations investor.relations@hpinc.com (918) 588-5190

HELMERICH & PAYNE, INC. Condensed Consolidated Statements of Operations (Unaudited)

| | | | Th | ree Months Ended | i | | Nine Months Ended | | | | |
|-------------------------------------------------------------------------------|----------|----------|----|------------------|----|--------------|-------------------|-----------|----------|-----------|--|
| | | June 30, | | March 31, | | June 30, | | June 30, | June 30, | | |
| (in thousands, except per share amounts) | | 2021 | | 2021 | | 2020 | 2021 | | | 2020 | |
| Operating revenues | | | | | | | | | | | |
| Drilling services | \$ | 329,774 | \$ | 294,026 | \$ | 314,405 | \$ | 868,581 | \$ | 1,556,093 | |
| Other | | 2,439 | | 2,145 | | 2,959 | | 6,180 | | 9,567 | |
| | | 332,213 | | 296,171 | | 317,364 | | 874,761 | | 1,565,660 | |
| Operating costs and expenses | | | | | | | | | | | |
| Drilling services operating expenses, excluding depreciation and amortization | | 255,471 | | 230,313 | | 205,198 | | 684,473 | | 1,022,270 | |
| Other operating expenses | | 1,481 | | 1,274 | | 1,549 | | 4,117 | | 4,286 | |
| Depreciation and amortization | | 104,493 | | 106,417 | | 110,161 | | 317,771 | | 372,298 | |
| Research and development | | 5,610 | | 5,334 | | 3,638 | | 16,527 | | 16,730 | |
| Selling, general and administrative | | 41,719 | | 39,349 | | 43,108 | | 120,371 | | 134,894 | |
| Asset impairment charge | | 2,130 | | 54,284 | | _ | | 56,414 | | 563,234 | |
| Restructuring charges | | 2,110 | | 1,608 | | 15,495 | | 3,856 | | 15,495 | |
| (Gain) loss on sale of assets | | (3,434) | | 18,515 | | (4,201) | | 2,745 | | (18,790) | |
| | | 409,580 | | 457,094 | | 374,948 | | 1,206,274 | | 2,110,417 | |
| Operating loss from continuing operations | | (77,367) | | (160,923) | | (57,584) | | (331,513) | | (544,757) | |
| Other income (expense) | | • • • | | , , , | | • • • | | , , , | | | |
| Interest and dividend income | | 1,527 | | 4,819 | | 771 | | 8,225 | | 6,551 | |
| Interest expense | | (5,963) | | (5,759) | | (6,125) | | (17,861) | | (18,320) | |
| Gain (loss) on investment securities | | 2,409 | | 2,520 | | 2,267 | | 7,853 | | (7,325) | |
| Gain on sale of subsidiary | | | | _ | | | | _ | | 14,963 | |
| Other | | (970) | | (577) | | (2,914) | | (3,027) | | (3,711) | |
| | | (2,997) | | 1,003 | | (6,001) | | (4,810) | | (7,842) | |
| Loss from continuing operations before income taxes | | (80,364) | | (159,920) | | (63,585) | _ | (336,323) | | (552,599) | |
| Income tax benefit | | (23,659) | | (36,624) | | (17,578) | | (78,398) | | (116,853) | |
| Loss from continuing operations | | (56,705) | _ | (123,296) | | (46,007) | _ | (257,925) | | (435,746) | |
| Income from discontinued operations before income taxes | | 1,150 | | 2,293 | | 9,151 | | 10,936 | | 22,675 | |
| Income tax provision | | | | | | 8,743 | | _ | | 22,463 | |
| Income from discontinued operations | | 1,150 | _ | 2,293 | _ | 408 | _ | 10,936 | | 212 | |
| Net loss | \$ | (55,555) | \$ | | \$ | (45,599) | \$ | (246,989) | \$ | (435,534) | |
| Net 1055 | <u> </u> | (00,000) | = | (121,000) | = | (40,000) | = | (240,000) | <u> </u> | (400,004) | |
| Basic earnings (loss) per common share: | | | | | | | | | | | |
| Loss from continuing operations | \$ | (0.53) | \$ | (1.15) | \$ | (0.43) | \$ | (2.40) | \$ | (4.05) | |
| Income from discontinued operations | \$ | 0.01 | \$ | ` ' | \$ | (31.13) — | \$ | 0.10 | \$ | | |
| Net loss | \$ | (0.52) | _ | | - | (0.43) | \$ | (2.30) | _ | (4.05) | |
| 1401 1033 | ÷ | (0.02) | Ť | () | Ť | (5115) | Ť | (=:==) | ÷ | (1100) | |
| Diluted earnings (loss) per common share: | | | | | | | | | | | |
| Loss from continuing operations | \$ | (0.53) | 2 | (1.15) | 2 | (0.43) | \$ | (2.40) | \$ | (4.05) | |
| Income from discontinued operations | \$ | 0.01 | \$ | , , | \$ | (0.40) | \$ | 0.10 | \$ | (4.00) | |
| · · · · · · · · · · · · · · · · · · · | \$ | (0.52) | \$ | | | (0.43) | \$ | (2.30) | | (4.05) | |
| Net loss | Ψ | (0.32) | Ψ | (1.10) | Ψ | (0.40) | Ψ | (2.30) | Ψ | (4.00) | |
| Weighted average shares outstanding (in thousands): | | | | | | | | | | | |
| Basic | | 107,896 | | 107,861 | | 107,439 | | 107,790 | | 108,185 | |
| Diluted | | 107,896 | | 107,861 | | 107,439 | | 107,790 | | 108,185 | |

HELMERICH & PAYNE, INC. Condensed Consolidated Balance Sheets (Unaudited)

| (in thousands except share data and share amounts) | | June 30, 2021 | s | eptember 30, 2020 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|------------------|----|----------------------|
| Assets | | | | |
| Current Assets: | | | | |
| Cash and cash equivalents | \$ | 370,553 | \$ | 487,884 |
| Short-term investments | | 187,256 | | 89,335 |
| Accounts receivable, net of allowance of \$1,885 and \$1,820, respectively | | 233,632 | | 192,623 |
| Inventories of materials and supplies, net | | 90,537 | | 104,180 |
| Prepaid expenses and other, net | | 91,477 | | 89,305 |
| Assets held-for-sale | | 10,088 | | _ |
| Total current assets | | 983,543 | | 963,327 |
| Investments | | 36.886 | | 31,585 |
| Property, plant and equipment, net | | 3,281,082 | | 3,646,341 |
| Other Noncurrent Assets: | | 0,201,002 | | 0,010,011 |
| Goodwill | | 45.653 | | 45.653 |
| Intangible assets, net | | 75.634 | | 81,027 |
| Operating lease right-of-use asset | | 53,116 | | 44,583 |
| Other assets, net | | 19,371 | | 17,105 |
| · | | 193,774 | | • |
| Total other noncurrent assets | | 193,774 | | 188,368 |
| Total assets | \$ | 4,495,285 | \$ | 4,829,621 |
| | | | | |
| Liabilities and Shareholders' Equity | | | | |
| Current Liabilities: | | | | |
| Accounts payable | \$ | 64,193 | \$ | 36,468 |
| Dividends payable | | 27,324 | | 27,226 |
| Accrued liabilities | | 173,784 | | 155,442 |
| Total current liabilities | | 265,301 | | 219,136 |
| Noncurrent Liabilities: | | | | |
| Long-term debt, net | | 481.002 | | 480.727 |
| Deferred income taxes | | 584.633 | | 650,675 |
| Other | | 154,049 | | 147,180 |
| Noncurrent liabilities - discontinued operations | | 2,393 | | 13,389 |
| Total noncurrent liabilities | | 1,222,077 | | 1,291,971 |
| Observational Equations | | | | |
| Shareholders' Equity: | | | | |
| Common stock, \$.10 par value, 160,000,000 shares authorized, 112,222,865 and 112,151,563 shares issued as of June 30, 2021 and September 30, 2020, respectively, and 107,898,782 and 107,488,242 shares outstanding as of June 30, 2021 and September 30, 2020, respectively | | 11,222 | | 11,215 |
| Preferred stock, no par value, 1,000,000 shares authorized, no shares issued | | | | , |
| Additional paid-in capital | | 523,281 | | 521,628 |
| Retained earnings | | 2,679,859 | | 3,010,012 |
| Accumulated other comprehensive loss | | (24,814) | | (26,188 |
| Treasury stock, at cost, 4,324,083 shares and 4,663,321 shares as of June 30, 2021 and September 30, 2020, respectively | | (181,641) | | (198,153 |
| Total shareholders' equity | | 3,007,907 | | 3.318.514 |
| • • | • | <u> </u> | • | -,,- |
| Total liabilities and shareholders' equity | \$ | 4,495,285 | \$ | 4,829,621 |

HELMERICH & PAYNE, INC. Condensed Consolidated Statements of Cash Flows (Unaudited)

| | | 30, | | |
|---------------------------------------------------------------------------------|----|-----------|----|-----------|
| (in thousands) | | 2021 | | 2020 |
| OPERATING ACTIVITIES: | | | | |
| Net loss | \$ | (246,989) | \$ | (435,534) |
| Adjustment for income from discontinued operations | | (10,936) | | (212) |
| Loss from continuing operations | | (257,925) | | (435,746) |
| Adjustments to reconcile net loss to net cash provided by operating activities: | | · | | |
| Depreciation and amortization | | 317,771 | | 372,298 |
| Asset impairment charge | | 56,414 | | 563,234 |
| Amortization of debt discount and debt issuance costs | | 994 | | 1,358 |
| Provision for credit loss | | 8 | | 4,151 |
| Stock-based compensation | | 21,240 | | 32,059 |
| (Gain) loss on investment securities | | (7,853) | | 7,325 |
| (Gain) loss on sale of assets | | 2,745 | | (18,790) |
| Gain on sale of subsidiary | | _ | | (14,963) |
| Deferred income tax benefit | | (66,102) | | (122,366) |
| Other | | 8,849 | | (1,580) |
| Changes in assets and liabilities | | 13,721 | | 59,311 |
| Net cash provided by operating activities from continuing operations | | 89,862 | | 446,291 |
| Net cash used in operating activities from discontinued operations | | (41) | | (38) |
| Net cash provided by operating activities | | 89,821 | | 446,253 |
| INVESTING ACTIVITIES: | | | | |
| Capital expenditures | | (49,173) | | (120,960) |
| Purchase of investments | | (236,784) | | (78,303) |
| Proceeds from sale of investments | | 139,430 | | 66,033 |
| Proceeds from sale of subsidiary | | _ | | 15,056 |
| Proceeds from asset sales | | 26,775 | | 31,200 |
| Other | | _ | | (50) |
| Net cash used in investing activities | | (119,752) | | (87,024) |
| FINANCING ACTIVITIES: | | | | |
| Dividends paid | | (81,815) | | (233,124) |
| Proceeds from stock option exercises | | ` _ | | 4,100 |
| Payments for employee taxes on net settlement of equity awards | | (2,160) | | (3,752) |
| Payment of contingent consideration from acquisition of business | | (250) | | (4,250) |
| Share repurchase | | ` | | (28,504) |
| Other | | (719) | | (446) |
| Net cash used in financing activities | | (84,944) | | (265,976) |
| Net increase (decrease) in cash and cash equivalents and restricted cash | | (114,875) | | 93,253 |
| Cash and cash equivalents and restricted cash, beginning of period | | 536,747 | | 382,971 |
| Cash and cash equivalents and restricted cash, end of period | \$ | | \$ | 476,224 |

| | | | Thre | e Months Ended | | | | Nine Mo | nths En | ded |
|-----------------------------------------------|-----|----------|----------|----------------|----|----------|----|-----------|---------|-----------|
| SEGMENT REPORTING | • | June 30, | | March 31, | | June 30, | | | ne 30, | |
| (in thousands, except operating statistics) | | 2021 | | 2021 | | 2020 | | 2021 | | 2020 |
| NORTH AMERICA SOLUTIONS OPERATIONS | | | | | | | | | | |
| Operating revenues | \$ | 281,132 | \$ | 249,939 | \$ | 254,434 | \$ | 733,061 | \$ | 1,325,076 |
| Direct operating expenses | | 206,172 | | 185,841 | | 152,663 | | 549,322 | | 832,229 |
| Segment gross margin (2) | | 74,960 | | 64,098 | | 101,771 | | 183,739 | | 492,847 |
| Depreciation and amortization | | 96,997 | | 99,917 | | 102,699 | | 297,238 | | 336,098 |
| Research and development | | 5,605 | | 5,329 | | 3,459 | | 16,400 | | 15,871 |
| Selling, general and administrative expense | | 12,583 | | 12,960 | | 13,533 | | 37,223 | | 42,798 |
| Asset impairment charge | | 2,130 | | 54,284 | | _ | | 56,414 | | 406,548 |
| Restructuring charges | | 1,388 | | 1,442 | | 7,237 | | 2,969 | | 7,237 |
| Segment operating loss | \$ | (43,743) | \$ | (109,834) | \$ | (25,157) | \$ | (226,505) | \$ | (315,705) |
| Operating Statistics (1): | | | | | | | | | | |
| Average active rigs | | 119 | | 105 | | 89 | | 102 | | 157 |
| Number of active rigs at the end of period | | 121 | | 109 | | 68 | | 121 | | 68 |
| Number of available rigs at the end of period | | 242 | | 242 | | 262 | | 242 | | 262 |
| Reimbursements of "out-of-pocket" expenses | \$ | 33,282 | \$ | 27,290 | \$ | 27,806 | \$ | 79,361 | \$ | 164,540 |
| INTERNATIONAL SOLUTIONS OPERATIONS | | | | | | | | | | |
| Operating revenues | \$ | 15,278 | \$ | 14,813 | \$ | 22,477 | \$ | 40,609 | \$ | 120,189 |
| Direct operating expenses | · | 16,690 | • | 16,718 | • | 27,595 | · | 50,931 | • | 99,634 |
| Segment gross margin (2) | | (1,412) | | (1,905) | | (5,118) | | (10,322) | | 20,555 |
| Depreciation | | 573 | | 415 | | 996 | | 1,361 | | 16,634 |
| Selling, general and administrative expense | | 1,346 | | 1,138 | | 1,129 | | 3,463 | | 3,832 |
| Asset impairment charge | | -,5.5 | | -, | | ., | | | | 156,686 |
| Restructuring charges | | 207 | | _ | | 2,297 | | 207 | | 2,297 |
| Segment operating loss | \$ | (3,538) | \$ | (3,458) | \$ | (9,540) | \$ | (15,353) | \$ | (158,894) |
| Operating Statistics (1): | · · | (-,) | <u> </u> | (-,, | ÷ | (-,, | ÷ | (-, | | (, , |
| Average active rigs | | 5 | | 4 | | 11 | | 5 | | 15 |
| Number of active rigs at the end of period | | 6 | | 5 | | 8 | | 6 | | 8 |
| Number of available rigs at the end of period | | 32 | | 32 | | 32 | | 32 | | 32 |
| Reimbursements of "out-of-pocket" expenses | \$ | 1,152 | \$ | 1,613 | \$ | 3,079 | \$ | 5,324 | \$ | 6,875 |
| OFFSHORE GULF OF MEXICO OPERATIONS | | | | | | | | | | |
| Operating revenues | \$ | 33,364 | \$ | 29,274 | \$ | 37,494 | \$ | 94,911 | \$ | 110.828 |
| Direct operating expenses | * | 24,127 | • | 23,069 | • | 28,967 | • | 73,452 | Ψ | 91,660 |
| Segment gross margin (2) | | 9,237 | | 6,205 | | 8,527 | | 21,459 | | 19,168 |
| Depreciation | | 2,938 | | 2,593 | | 3,004 | | 8,137 | | 8,591 |
| Selling, general and administrative expense | | 592 | | 634 | | 1,248 | | 1,895 | | 3,293 |
| Restructuring charges | | J92 | | | | 1,262 | | | | 1,262 |
| Segment operating income | \$ | 5,707 | \$ | 2,978 | \$ | 3,013 | \$ | 11,427 | \$ | 6,022 |
| Operating Statistics (1): | | | | | | | | | | |
| Average active rigs | | 4 | | 4 | | 5 | | 4 | | 5 |
| Number of active rigs at the end of period | | 4 | | 4 | | 5 | | 4 | | 5 |
| Number of available rigs at the end of period | | 7 | | 7 | | 8 | | 7 | | 8 |
| Reimbursements of "out-of-pocket" expenses | \$ | 8,342 | \$ | 5,193 | \$ | 8,224 | \$ | 21,403 | \$ | 24,888 |
| | | | | | | | | | | |

⁽¹⁾ These operating metrics allow investors to analyze the various components of segment financial results in terms of activity, utilization and other key results. Management uses these metrics to analyze historical segment financial results and as the key inputs for forecasting and budgeting segment financial results. Beginning in the first quarter of fiscal year 2021, these operating metrics replaced previously used per day metrics. As a result, prior year comparative information is also provided above.

⁽²⁾ Segment gross margin and operating income/loss have limitations and should not be used as alternatives to revenues, expenses, or operating income/loss, which are performance measures determined in accordance with GAAP.

Segment reconciliation amounts were as follows:

| | | | | Three Months End | ded | June 30, 2021 | | |
|----------------------------------------------------|--------------------------|------|-------------------------|-------------------------|-----|---------------|---------------|---------------|
| (in thousands) | rth America Solutions | Offs | shore Gulf of Mexico | International Solutions | | Other | Eliminations | Total |
| Operating revenue | \$ 281,132 | \$ | 33,364 | \$ 15,278 | \$ | 2,439 | \$ _ | \$ 332,213 |
| Intersegment | | | | _ | | 9,379 | (9,379) | <u> </u> |
| Total operating revenue | \$ 281,132 | \$ | 33,364 | \$ 15,278 | \$ | 11,818 | \$ (9,379) | \$ 332,213 |
| Direct operating expenses | 202,630 | | 21,923 | 16,547 | | 15,852 | _ | 256,952 |
| Intersegment | 3,542 | | 2,204 | 143 | | 13 | (5,902) | _ |
| Total drilling services & other operating expenses | \$ 206,172 | \$ | 24,127 | \$ 16,690 | \$ | 15,865 | \$ (5,902) | \$ 256,952 |

| | | | Nine Months End | led J | lune 30, 2021 | | |
|----------------------------------------------------|--------------------------|------------------------|-------------------------|-------|---------------|----------------|---------------|
| (in thousands) | rth America Solutions | hore Gulf of Mexico | International Solutions | | Other | Eliminations | Total |
| Operating revenue | \$ 733,061 | \$ 94,911 | \$ 40,609 | \$ | 6,180 | \$ _ | \$ 874,761 |
| Intersegment | | | _ | | 25,181 | (25,181) | <u> </u> |
| Total operating revenue | \$ 733,061 | \$ 94,911 | \$ 40,609 | \$ | 31,361 | \$ (25,181) | \$ 874,761 |
| | | | | | | | |
| Direct operating expenses | 540,497 | 67,043 | 50,483 | | 30,567 | _ | 688,590 |
| Intersegment | 8,825 | 6,409 | 448 | | 270 | (15,952) | _ |
| Total drilling services & other operating expenses | \$ 549,322 | \$ 73,452 | \$ 50,931 | \$ | 30,837 | \$ (15,952) | \$ 688,590 |

Segment operating income (loss) for all segments is a non-GAAP financial measure of the Company's performance, as it excludes gain on sale of assets, corporate selling, general and administrative expenses, corporate restructuring charges, and corporate depreciation. The Company considers segment operating income (loss) to be an important supplemental measure of operating performance for presenting trends in the Company's core businesses. This measure is used by the Company to facilitate period-to-period comparisons in operating performance of the Company's reportable segments in the aggregate by eliminating items that affect comparability between periods. The Company believes that segment operating income (loss) is useful to investors because it provides a means to evaluate the operating performance of the segments and the Company on an ongoing basis using criteria that are used by our internal decision makers. Additionally, it highlights operating trends and aids analytical comparisons. However, segment operating income has limitations and should not be used as an alternative to operating income or loss, a performance measure determined in accordance with GAAP, as it excludes certain costs that may affect the Company's operating performance in future periods.

The following table reconciles segment operating income (loss) per the information above to loss from continuing operations before income taxes as reported on the Unaudited Condensed Consolidated Statements of Operations:

| | | Th | ree Months Ended | Nine Mon | s Ended | | |
|--------------------------------------------------------------------------------|------------------|----|-------------------|------------------|------------------|----|------------------|
| (in thousands) | June 30, 2021 | | March 31, 2021 | June 30, 2020 | June 30, 2021 | | June 30, 2020 |
| Operating income (loss) | | | | | | | |
| North America Solutions | \$ (43,743) | \$ | (109,834) | \$ (25,157) | \$ (226,505) | \$ | (315,705) |
| International Solutions | (3,538) | | (3,458) | (9,540) | (15,353) | | (158,894) |
| Offshore Gulf of Mexico | 5,707 | | 2,978 | 3,013 | 11,427 | | 6,022 |
| Other | (4,670) | | (1,072) | 4,389 | (1,631) | | 3,704 |
| Eliminations | (3,298) | | (3,433) | | (8,857) | | |
| Segment operating loss | \$ (49,542) | \$ | (114,819) | \$ (27,295) | \$ (240,919) | \$ | (464,873) |
| Gain (loss) on sale of assets | 3,434 | | (18,515) | 4,201 | (2,745) | | 18,790 |
| Corporate selling, general and administrative costs and corporate depreciation | (31,259) | | (27,589) | (34,490) | (87,849) | | (98,674) |
| Operating loss | \$ (77,367) | \$ | (160,923) | \$ (57,584) | \$ (331,513) | \$ | (544,757) |
| Other income (expense): | | | | | | | |
| Interest and dividend income | 1,527 | | 4,819 | 771 | 8,225 | | 6,551 |
| Interest expense | (5,963) | | (5,759) | (6,125) | (17,861) | | (18,320) |
| Gain (loss) on investment securities | 2,409 | | 2,520 | 2,267 | 7,853 | | (7,325) |
| Gain on sale of subsidiary | _ | | _ | _ | _ | | 14,963 |
| Other | (970) | | (577) | (2,914) | (3,027) | | (3,711) |
| Total unallocated amounts | (2,997) | | 1,003 | (6,001) | (4,810) | | (7,842) |
| Loss from continuing operations before income taxes | \$ (80,364) | \$ | (159,920) | \$ (63,585) | \$ (336,323) | \$ | (552,599) |

SUPPLEMENTARY STATISTICAL INFORMATION

Unaudited

U.S. LAND RIG COUNTS & MARKETABLE FLEET STATISTICS

| | July 28, 2021 | June 30, 2021 | March 31, 2021 | Q3FY21 Average |
|------------------------|------------------|------------------|-------------------|-------------------|
| U.S. Land Operations | · | | | |
| Term Contract Rigs | 65 | 64 | 64 | 64 |
| Spot Contract Rigs | 58 | 57 | 45 | 55 |
| Total Contracted Rigs | 123 | 121 | 109 | 119 |
| Idle or Other Rigs | 119 | 121 | 133 | 123 |
| Total Marketable Fleet | 242 | 242 | 242 | 242 |

H&P GLOBAL FLEET UNDER TERM CONTRACT STATISTICS Number of Rigs Already Under Long-Term Contracts(*)

(Estimated Quarterly Average — as of 06/30/21)

| | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 |
|-------------------------------|---------|------|------|----------|----------|------|------|
| Segment | FY21 | FY22 | FY22 | FY22 | FY22 | FY23 | FY23 |
| U.S. Land Operations | 65.3 | 62.3 | 37.8 | 27.2 | 24.0 | 21.2 | 3.9 |
| International Land Operations | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Offshore Operations | <u></u> | | | <u> </u> | <u> </u> | | _ |
| Total | 66.3 | 63.3 | 38.8 | 28.2 | 25.0 | 22.2 | 4.9 |

(*) All of the above rig contracts have original terms equal to or in excess of six months and include provisions for early termination fees.

SELECT ITEMS(**)

| | | Ti | rree Months En | ded Ju | ne 30, 2021 | |
|-------------------------------------------------------------------|---------------|----|----------------|--------|-------------|--------------|
| (in thousands, except per share data) | Pretax | | Tax | | Net | EPS |
| Net loss (GAAP basis) | | | | \$ | (55,555) | \$ (0.52) |
| (-) Adjustment for tax position | | \$ | 5,777 | \$ | 5,777 | \$ 0.05 |
| (-) Fair market adjustment to equity investments | \$ 2,253 | \$ | 593 | \$ | 1,660 | \$ 0.02 |
| (-) Gain from discontinued ops currency fluctuation adjustments | \$ 1,150 | \$ | _ | \$ | 1,150 | \$ 0.01 |
| (-) Restructuring charges | \$ (2,110) | \$ | (512) | \$ | (1,598) | \$ (0.01) |
| (-) Adjustment to future value earnout for acquisitions | \$ (823) | \$ | (191) | \$ | (632) | \$ (0.01) |
| (-) Impairments for fair market value adjustments to decomm. rigs | \$ (2,131) | \$ | (1,200) | \$ | (931) | \$ (0.01) |
| Adjusted net loss | | | | \$ | (60,981) | \$ (0.57) |

| | | Th | ree Months End | led Ma | rch 31, 2021 | |
|-------------------------------------------------------------------|----------------|----|----------------|--------|--------------|--------------|
| (in thousands, except per share data) | Pretax | | Tax | | Net | EPS |
| Net loss (GAAP basis) | | | | \$ | (121,003) | \$ (1.13) |
| (-) Fair market adjustment to equity investments | \$ 2,520 | \$ | 545 | \$ | 1,975 | \$ 0.02 |
| (-) Gain from discontinued ops currency fluctuation adjustments | \$ 2,293 | \$ | _ | \$ | 2,293 | \$ 0.02 |
| (-) Restructuring charges | \$ (1,608) | \$ | (352) | \$ | (1,256) | \$ (0.01) |
| (-) Loss on the sale of excess drilling equipment and spares | \$ (23,019) | \$ | (5,061) | \$ | (17,958) | \$ (0.17) |
| (-) Impairments for fair market value adjustments to decomm. rigs | \$ (54,284) | \$ | (11,888) | \$ | (42,396) | \$ (0.39) |
| Adjusted net loss | | | | \$ | (63,661) | \$ (0.60) |

^(**)The Company believes identifying and excluding select items is useful in assessing and understanding current operational performance, especially in making comparisons over time involving previous and subsequent periods and/or forecasting future period results. Select items are excluded as they are deemed to be outside of the Company's core business operations.